STeady steps forward

2011 ANNUAL REPORT
TEN-YEAR PLAN TO END HOMELESSNESS IN KING COUNTY
A Roof Over Every Bed In King County. It’s not just the title of our Ten-Year Plan to End Homelessness; it’s our community goal.

Seven years ago, we adopted an ambitious plan to end homelessness in King County. It called for the creation of 9,500 new housing units, an increase in prevention programs to keep people from becoming homeless, and treatment and support services to break the cycle between hospitals, jails and the streets.

We vowed to combine and coordinate our resources as never before. Thankfully, we have exceptional partners, including two that we highlight in this report: our local housing authorities and our vibrant faith community.

The year 2011 marked the halfway point of our Ten-Year Plan. We critically reviewed our accomplishments, to take stock of our successes and to direct our efforts most effectively moving forward.

We have much to be proud of. As outlined in this report, at the halfway point in our first five years we have exceeded our goal for housing production by funding 5,046 new units of housing, and we have prevented homelessness for thousands of our neighbors in need.

However, there are still people on the streets every night without a roof over their head. The global recession and cuts to federal and state support for our community safety net make our challenge that much tougher, but we are more determined than ever to reach our goal of ending homelessness.

Our community is extraordinary. Our commitment is unbending. We thank you for joining us.

Cover photo: ‘Pickles’ and his family moved into Brettler Family Place in May 2011. He will start kindergarten at the neighborhood elementary school in the fall, and says that the best part about living at Brettler Family Place is “coming to home sweet home at the end of a busy day!”

Photo credit: Mike Buchman, Solid Ground
2011 HIGHLIGHTS

A Roof Over Every Bed has always been the goal: housing for people in our community who lack that most basic element of stability. We have accomplishments to celebrate because across our region individuals and organizations have rallied behind this common goal and unifying purpose. Here are highlights from our efforts over the past year:

Creating housing

679  Number of homeless housing units opened

5,046  Total number of homeless housing units funded through 2011
       (53% of our goal of 9,500 units)

Preventing homelessness and moving people rapidly into housing

3,072  People moved to permanent housing from emergency shelter or transitional housing

930  People moved to permanent housing from service only programs

66%  Percent reduction in jail days for “high utilizers” of jail or emergency services after Client Care Coordination placement in supportive housing

<table>
<thead>
<tr>
<th>People served in 2011 by program (Safe Harbors data)</th>
<th>Number</th>
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<tbody>
<tr>
<td>Emergency Shelter</td>
<td>11,999</td>
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<tr>
<td>Homelessness Prevention &amp; Rapid Re-Housing</td>
<td>7,881</td>
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<tr>
<td>Transitional Housing</td>
<td>6,507</td>
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<tr>
<td>Permanent Housing/ Permanent Supportive Housing</td>
<td>5,275</td>
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<tr>
<td>Service Only (SSO) Programs</td>
<td>6,113</td>
</tr>
</tbody>
</table>

Over 30,000 People exited homelessness from 2005 through 2011
(over 18,000 households)

Over 18,500: People stabilized in existing housing 2005 through 2011
(over 5,500 households)

Increasing the efficiency of existing systems

- 2011 Combined Notice of Funding Availability allocated $55.6 million from seven funders and 17 different fund sources to support housing projects across King County

- Funders Group was named one of the “Top 25 Innovations in American Government” by Harvard University’s prestigious Kennedy School of Government

- An evaluation of coordinated entry and placement into housing for the highest users of jail and emergency medical services showed major reductions in jail days, sobering center use, and psychiatric hospitalizations

- Planning completed for 2012 implementation of coordinated entry and a single access point for shelter and housing resources for homeless families
Faith communities have been leaders in our community response to homelessness since long before the Ten Year Plan. Their commitment and advocacy were a crucial element leading to the creation of the Committee to End Homelessness and the drafting of our Ten Year Plan for King County.

Faith representatives serve on our CEH boards and committees, adding their voice to the decision making process. Local houses of worship provide nightly shelter and feeding programs, and host tent cities or rotating shelters. Congregations for the Homeless provides temporary shelter to individuals with linkages to long-term housing and services. In 2011, faith communities created new low-cost shelters in King County, including Seattle Union Gospel Mission’s emergency winter shelter in Fire Station 39 in partnership with the City of Seattle; expansion of The Sophia Way homeless women’s shelter in Bellevue; and the opening of the women’s Reach Out shelter program in Federal Way. The Interfaith Task Force on Homelessness was active in Safe Parking Projects to create “safe zones” for people living in their vehicles, while Lake Washington United Methodist Church opened a safe parking program in Kirkland with connections to community services. Each year, Warm for Winter led by housing advocate Janice Tufte, brings together more than 50 houses of worship and other community groups to create thousands of handmade hats and scarves for homeless people.

Established non-profit housing developers, like Plymouth Housing Group, Imagine Housing and the Compass Housing Alliance were founded by congregations and have spun off into largely independent entities. Others, like Catholic Housing Services, maintain close ties to their faith communities. Together, they are responsible for changing the lives of thousands of individuals and families through permanent housing across King County. Examples include Imagine Housing’s Andrews Glen in Factoria, Catholic Housing Services’ innovative Bakhita Gardens in downtown Seattle helping chronically homeless women, and many others.

The extraordinary work of faith communities must not be used to justify cutbacks in the social safety net. Protecting vulnerable populations and creating opportunities for all to thrive remains an important public sector role. It is vital, however, to recognize the contributions of faith communities working to keep the issue of homelessness in the forefront of public discussion, even as they provide thousands with food and shelter every night and help them move toward the promise of a permanent home.
**Safe Harbors Data System**
Improving and strengthening our homeless data and information system has been a priority since we began. Safe Harbors, managed by the City of Seattle, is now tracking data from 293 housing programs and 99 services-only programs, with 82% and 88% complete data records, respectively. With our improved data, we can both measure the success of individual programs as well as see whether people are getting the help they need to avoid or to leave homelessness. Data quality is a critical element of successful application for federal McKinney-Vento funds. To learn more go to www.safeharbors.org.

**Homeless Families Initiative**
The Homeless Families Initiative marks a major restructuring of our service system. Partners in that effort with King County include Seattle, United Way, the Bill & Melinda Gates Foundation and Building Changes.

The biggest planned change is the creation of a single entry point (coordinated entry) which eliminates the need for parents to make dozens of phone calls to find housing and services. A total of 70 agencies with over 160 programs will be available through one call and one assessment. Rapid re-housing, another key element, changes the traditional path of extended stays in temporary shelter or transitional housing to instead move families directly into housing. Rapid re-housing was also initiated in 2011 by local domestic violence programs to help very vulnerable individuals and families move quickly and successfully to a safe and stable home.

**Ending Veterans Homelessness**
According to the U.S. Census, one in three of the adult homeless population has served in the military. A lack of job opportunities is increasing housing instability for our returning veterans. We must do more. No veteran should return home to homelessness. The funding and flexibility afforded by the voter-approved Veterans and Human Services Levy (re-authorized in 2011 with 69% of the vote) have greatly helped to provide both housing and supportive services, and break down barriers to coordinated care. In 2011, King County became the first local jurisdiction in the nation to create a joint federal-state-local Five Year Plan to End Veterans Homelessness. We have funded 815 housing units for veterans since the start of the Plan.
Seattle/King County’s work to end homelessness has a national and even international reputation for innovative system change. Our creativity and willingness to reach across systems and explore different ways to do business is a hallmark of our shared commitment to ending homelessness. 2011 saw continued advances.

**Production – at the half-way point!**

By year end, our regional collaboration had achieved a total of 5,046 new units open or in the pipeline, 53 percent of our Ten Year Plan goal.

This total includes:

- 2,143 units for chronically homeless individuals (86% of our goal)
- 1,463 units for families (77% of goal)
- 251 units for youth and young adults (84% of our goal)
- 1,189 for non-disabled single adults needing subsidized housing (25% of our goal).

**Prevention**

2011 was the peak year for investments of federal Homeless Prevention and Rapid Re-housing Program (HPRP) stimulus funds. Seattle/King County received a total of $8.2 million in HPRP funds, allowing partners to provide financial assistance and services to prevent individuals and families from becoming homeless and to help those who had become homeless to be quickly re-housed and stabilized. This was in addition to partners’ ongoing investments of local funds to support projects such as the Housing Stability Project, Catholic Community Services Legal Action Center and Wellspring Family Services Eviction Prevention projects. All told, CEH partners helped more than 2,100 households (more than 5,000 individuals) avoid homelessness during 2011.

**Client Care Coordination**

Client Care Coordination (CCC), created through the efforts of King County and United Way of King County (UWKC), aligns efforts among mental health, corrections, psychiatric emergency services, shelters, and medical emergency services to assess and identify the individuals who are the most frequent users of emergency response services or who are highly vulnerable and currently on the streets. Over 300 individuals have been placed into housing through CCC since the system began in 2009.
The goal is to reduce costly emergency services and introduce some stability into very uncertain lives. Preliminary analysis completed in 2011 compared system usage six months prior to housing placement and six months post housing placement for 117 high utilizer tenants placed through CCC. Results showed significant reductions in the use of the jail, the Sobering Center, community psychiatric hospitals and psychiatric emergency services, as shown in the adjacent chart.

**Funders Group/Joint Notice of Funding Availability**

Since 2005, CEH has increasingly coordinated homeless planning and funding among governments and philanthropy. The Funders Group, formed in 2008, gave greater structure to those efforts by bringing together the lead funders to reach consensus on regional priorities and to provide oversight on funding awards. The 2011 Joint Notice of Funding Availability (NOFA) coordinated money from King County, City of Seattle, suburban cities through A Regional Coalition for Housing, Seattle and King County Housing Authorities, United Way and the Washington Families Fund for a total of $55.6 million from seven funders and 17 different fund sources. This process helps to fund projects more completely and more rapidly. Our regional coordination has drawn attention and admiration across the nation. The Funders Group was named one of the Top 25 Innovations in American Government for 2011 by the Ash Center for Democratic Governance and Innovation at Harvard University's Kennedy School of Government.

“JD” is a 56 year old man who had lived on Seattle streets or shelters since 2007. He struggled with depression and anxiety for years, and has a history of suicide attempts. In July 2011, JD was referred by Compass Housing Alliance to Gossett Place through the Client Care Coordination process. Gossett Place is an intensive supportive housing project for chronically homeless individuals struggling with mental health and chemical dependency disorders. At the time of referral, JD was challenged with personal hygiene, management of medical issues, and symptoms of anxiety.

JD was extremely anxious about his ability to maintain housing and tried to leave twice. With encouragement from Sound Mental Health staff, he stayed, although for a while he also slept a few nights on the street. Over time, he began living in his apartment and engaging with staff. Today, JD has begun to address medical issues and is considering treatment for his symptoms of depression and anxiety; he applied for and was granted Social Security benefits; he is his own payee and is working with his case manager to manage his finances; he has shown great improvement in personal hygiene; and he has maintained one of the cleanest apartments in the building, passing every inspection. “I am proud of how I keep it clean. I want everything so clean; I don’t want to mess it up.” JD has become a model tenant at Gossett Place.
At the mid-point of the Ten Year Plan to End Homelessness in King County, the CEH Governing Board called for a Mid-Plan Review, to evaluate the progress and success in achieving the original goals and to provide an opportunity to review existing goals or establish new ones to reflect current and emerging needs.

Focused discussion groups, called charrettes, provided an open community dialogue on a series of topics related to ending homelessness. More than 450 people participated in one or more group discussions on topics including performance and accountability, prevention, political will, youth and young adult homelessness, single adult homelessness, and more. The process was facilitated by the Corporation for Supportive Housing.

The Mid-Plan Review yielded recommendations for the future. The findings reaffirmed existing priorities for homeless planning and investments in prevention, housing production, ending chronic homelessness by connected housing to onsite supportive services, continuing cross-system collaborations to house those who are the highest users of costly emergency services, and working to increase the political will to end homelessness. The Mid-Plan Review also reaffirmed the prioritization of helping and housing homeless families and homeless veterans.

Looking ahead, the Mid-Plan Review identified areas where our current efforts need strengthening: youth and young adults, refugees and immigrants, and revising single adult shelter to become more of a pathway to housing. Three task forces were formed to conduct in-depth research toward recommendations for systemic solutions in these three areas, to be completed in 2012 and integrated into our ongoing efforts.
The Seattle Housing Authority (SHA) and the King County Housing Authority (KCHA) are crucial elements of our social safety net. Together they house over 44,000 households across King County. But what makes them truly extraordinary in the nation is their commitment to housing people with complex needs – a population often avoided by other housing authorities. We simply would not be where we are today without that dedication.

In 2011, KCHA completed several projects and renovations, including a decade-long collaboration with King County and the YWCA in creating Passage Point in Maple Valley, designed to house parents released from jail or prison with the onsite treatment services and supports needed to safely reunite with their children. Also completed were Sophia Way on the Eastside, Unity Village and Seola Gardens in White Center, and others.

The SHA provides long-term rental housing and rental assistance throughout Seattle. A highlight of their Ten Year Plan work in 2011 was the opening of the new Medical Respite Center. By converting a floor of their Jefferson Terrace property, homeless individuals are no longer discharged from local hospitals to the streets, but now have a safe place to recover from major illness or surgery while onsite staff works to link them to housing and community treatment.

Both housing authorities have dedicated hundreds of Section 8 vouchers to our supportive housing projects and have worked with CEH in awarding VASH (veterans) vouchers to support our new Five Year Plan to End Veterans Homelessness.

“Terry” is a Vietnam veteran who entered the Jefferson Terrace Medical Respite program. He had been severely assaulted, with head trauma and a need for facial reconstruction. Despite significant neurological impairment and other major health issues Terry had been staying in a large cardboard box in a Renton alley where rats scurried over him as he slept.

Through ‘wrap-forward’ outreach to Terry during his Respite stay, Plymouth Housing Group staff worked to stitch together a cohesive quilt of care for Terry: housing at Plymouth’s Simons Senior Apartments, a King County Housing Health Outreach Team nurse, a Veterans Administration liaison, Seattle Municipal Court, and a Valley Cities Counseling and Consultation veterans’ therapist all supporting Terry’s needs. Their efforts provide seamless care to restore stability, health, and dignity to the life of a man who risked his own for our country.
LETTER FROM THE DIRECTOR

The Mid-Plan Review was exciting. In one short week, with lots of preparation, we reviewed everything we had done in our first five years and set our course for the coming years. It was heartening to see how much everyone cares, notwithstanding the difficulties thrown our way by the Great Recession and by state and federal budget cuts.

People are still dedicated to ending homelessness and that, ultimately, is what our work is all about – the people. Our work is blessed by the people who support it – from the line staff patiently guiding a client through the almost insurmountable bureaucracy involved in getting government identification, to the executive directors stretching budgets to serve just one more person, to government officials who understand and care.

Even more important, our work is blessed by the people we help. I am reminded of a personal experience with a person I had the opportunity to help. “George” had been homeless for ten years and under the same small bridge in a Seattle park for four. He kept refusing housing, telling me, “God means me to be here.” I thought it was mental illness speaking, until with the help of a crisis respite program, we finally got him housed and, after a few months, he stopped saying that God meant for him to be homeless. I realized that it had not been mental illness speaking – it had been the need for self worth.

He had had so little hope, and so little self worth, that the only way he could face each day was to believe that God meant for him to be under that bridge. Housing and people who cared restored his basic sense of self worth and dignity, which the trauma of homelessness had stripped away, and George began to look to the future for the first time in years.

Ending homelessness has all sorts of collateral benefits for society, like better educated children, lower medical and justice system costs and so on, but ultimately it is what we do for people that affects me most. We can help others regain their sense of self-worth. What better gift can we give ourselves?

Thanks to all who help in this work.

Bill Block, Project Director
Committee to End Homelessness
2011 COMMITTEE TO END HOMELESSNESS IN KING COUNTY

Governing Board
Dan Brettler, Co-Chair — Chairman/CEO, President, CAR TOYS Inc.
Dow Constantine, Co-Chair — County Executive, King County
David Bley — Director/Pacific Northwest Initiatives, Bill & Melinda Gates Foundation
Bobbe Bridge — President, Center for Children & Youth Justice
Monte Bridges — Superintendent, Puget Sound Educational Service District
John Chelminiak — Councilmember, City of Bellevue
Mike Cero — Councilmember, City of Mercer Island
Tara Connor — Seattle King County Coalition on Homelessness
Jon Fine — President/CEO, United Way of King County
David Freiboth — Executive Secretary/Treasurer, King County Labor Council
Kathy Lambert — Councilmember, King County Council
Daniel Lessler, MD — Medical Director, Harborview Medical Center
Nick Licata — Councilmember, City of Seattle
Mike Lowry — Former Governor, Washington State
Mike McGinn — Mayor, City of Seattle
Jaclyn Mellon — Consumer Advocate
Blake W. Nordstrom — President, Nordstrom, Inc.
Sue L. Rahr — Sheriff, King County
Norman B. Rice — President/CEO, Seattle Foundation
Nancy Sclater — Principal, Pinkerton Brown LLC
Sheila Sebran — Consumer Advocate
Father Stephen V. Sundborg, S.J. — President, Seattle University
Greg Taylor — Councilmember City of Renton
Rev. Robert V. Taylor — Community Leader

Interagency Council
Sue Sherbrooke, Co-Chair — CEO, YWCA of Seattle-King County-Snohomish County
Stephen Norman, Co-Chair — Executive Director, King County Housing Authority
Mohamed Aden — Executive Director, Muslim Housing Services
Dennis Brown — Reintegration Program Manager, Washington Department of Veterans Affairs
Doreen Cato — Executive Director, First Place
Dara Craven — Representative, Consumer Advisory Council
Deborah Doyle — Regional Administrator, DSHS
Ceil Erickson — Director, Seattle Foundation
Lorri Ericson — Assistant City Manager, City of Des Moines
Nora Gibson — Executive Director, Full Life Care
Bill Hallerman — Director, Catholic Community Services of King County
Mike Heinisch — Executive Director, Kent Youth and Family Services
Bill Holson — Executive Director, Downtown Emergency Service Center
Harry Hoffman — Executive Director, Housing Development Consortium
Rick Hooper — Director, City of Seattle Office of Housing
Michael Hursh — Community Services Manager, City of Auburn
Jason Johnson — Planner, Human Services, City of Kent
Kate Jocnas — President, Downtown Seattle Association
Colleen Kelly — Human Services Manager, City of Redmond
MJ Kiser — Program Manager, Compass Center
Dinah Ladd — Program Manager, Seattle Public Schools
Paul Lambros — Executive Director, Plymouth Housing Group
Barbara Langdon — Executive Director, Eastside Domestic Violence Program
Emily Leslie — Manager, Human Services, City of Bellevue
Jeff Lilly — President, Union Gospel Mission
Jackie MacLean — Director, King County Department of Community and Human Services
Marilyn Mason-Plunkett — Executive Director, Hopelink
Mark Okazaki — Executive Director, Neighborhood House

For confidentiality reasons, members have elected to use just their last initial.

Funders Group
Jackie MacLean, Chair — Director, King County Department of Community and Human Services
Deborah Doyle — Regional Administrator, DSHS
Kathy Gerard — Program Manager, VA Puget Sound
Rick Hooper — Director, City of Seattle Office of Housing
Jason Johnson — Planner, Human Services, City of Kent
Emily Leslie — Manager, Human Services, City of Bellevue
Stephen Norman — Executive Director, King County Housing Authority
David Okimoto — Vice President, Community Services, United Way of King County
Michael Ramos — Executive Director, Church Council of Greater Seattle
Nancy S. — Representative, Consumer Advisory Council
Danette Smith — Director, City of Seattle Human Services Division
Kathleen Southwick — Executive Director, Crisis Clinic
Ken Taylor — CEO, Valley Cities Counseling & Consultation
Jim Theofelis — Executive Director, Mockingbird Society
Tom Tierney — Executive Director, Seattle Housing Authority
Janna Wilson — Manager, Public Health Seattle & King County

Consumer Advisory Council
Anthony C. Ariyetta N. Daniel F. Dara C. Jaclyn M. Latrice W. Linda P. Margaret K. Nancy S.
TEN-YEAR PLAN TO END HOMELESSNESS IN KING COUNTY

Municipal Endorsers
City of Auburn
City of Bellevue
City of Burien
City of Covington
City of Enumclaw
City of Federal Way
City of Issaquah
City of Kenmore
City of Kent
City of Kirkland
City of Lake Forest Park
City of Pacific
City of Redmond
City of Renton
City of Sammamish
City of Seatac
City of Seattle
City of Shoreline
City of Tukwila
City of Woodinville
King County
Suburban Cities Association

Other Endorsers and Participants
24-Seven Ministry Center
A Regional Coalition for Housing (ARCH)
Abu Bakr Mosque
All Saints Episcopal Church
Alliance of Eastside Agencies
American Jewish Committee
Archidiocesan Housing Authority
Assumption Catholic Church
Bear Creek United Methodist Church
Bethany United Church of Christ
Bill & Melinda Gates Foundation
Blessed Sacrament Roman Catholic Parish
Bothell United Methodist Church
Building Changes
Calvary Lutheran Church
Capitol Hill Housing
Catholic Community Services
King County
Central Lutheran Church
Child Care Resources
Christ the King Catholic Church
Church Council of Greater Seattle
Cowweb Specialties LLC
Common Ground
Community Psychiatric Clinic
Compass Center
Congregation Beth Shalom
Congregation Efiz Or
Congregations for the Homeless
Council on American-Islamic Relations/
CAIR-Seattle Organization
Crisis Clinic
Des Moines United Methodist Church
Downtown Action to Save Housing (DASH)
Downtown Emergency Service Center
Downtown Seattle Association
Eastside Domestic Violence Program
Eastside Friends Meeting
Eastside Human Service Providers
Episcopal Church of the Resurrection
Evergreen Treatment Services
Family & Adult Service Center
Family Services
Fauntleroy United Church of Christ
First African Methodist Episcopal Church
First Congregational Church of Bellevue
First Evangelical Lutheran Church
First Place
First Presbyterian Church of Bellevue
First United Methodist Church
Friends of Youth
Gethsemane Lutheran Church
Good Shepherd Baptist Church
Habitat for Humanity Seattle/South King County
Harborview Medical Center
Holy Cross Lutheran Church
Holy Spirit Lutheran Church
Hopelink
Housing Development Consortium
Seattle-King County
Housing Resources Group
International District Housing Alliance
IMAN Organization
Intercommunity Peace and Justice Center
Interfaith Community Church
Islamic Center of Eastside
Islamic Center of Shoreline
Jamiul Muslimin Cham Mosque
King County Housing Authority
Kirkland Interfaith Transitions in Housing
Lake Washington United Methodist Church
Lakenidge Lutheran Church
League of Women Voters
Microsoft Corporation
Millionair Club Charity
Minority Executive Directors Coalition
Mockingbird Society
Mount Zion Baptist Church Multi-Service Center
Neighborhood House
Newport Presbyterian Church
North Urban Human Services Alliance
Northlake Unitarian Universalist Church
Northshore United Church of Christ
Ohana Youth Project
Operation Nightwatch
Our Lady of the Lake Catholic Church
Overlake Park Presbyterian Church
Pacific Northwest Conference of the United Methodist Church
Path With Art
Plymouth Congregational Church
Plymouth Housing Group
Public Health – Seattle & King County
Rainier Beach United Methodist Church
Renton First United Methodist Church
Sand Point Community United Methodist Church
Seattle Community Law Center
Seattle First Baptist Church
Seattle First United Methodist Church
Seattle Foundation
Seattle Housing Authority
Seattle Mennonite Church
Seattle/King County Coalition on Homelessness (SKCCH)
Seattle’s Union Gospel Mission
SHARE/WHEEL
Sisters of Providence
Sojourner Truth Ministries
Solid Ground
South King County Forum on Homelessness
South King County Human Services Forum
St. Andrew’s Episcopal Church
St. Andrew’s Housing Group
St. Brendan Catholic Church
St. James Cathedral
St. John United Lutheran Church
St. John Vanney Parish
St. Joseph Parish
St. Louise Church
St. Luke’s Lutheran Church
St. Mark’s Episcopal Cathedral
St. Mary’s Catholic Church
St. Patrick’s Catholic Church of Seattle
St. Therese Parish
Teen Feed
Temple Beth Am
Temple B’nai Torah
Unitarian Housing Group
United Way of King County
University Baptist Church
University Christian Church
University Congregational United Church of Christ
University District Chamber of Commerce
University Friends Meeting
University Lutheran Church
University Temple United Methodist Church
University Unitarian Church
Valley Cities Counseling & Consultation
Vets Edge
Wallingford United Methodist Church
Washington Low Income Housing Alliance
Washington State Department of Corrections
Washington State Department of Social and Health Services
Wedgwood Community Church
Woodinville Unitarian Universalist Church
Woodland Park United Methodist Church
YMCA of Greater Seattle
YouthCare
YWCA of Seattle – King – Snohomish County